## **Eavor**

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## Eavor

### Who we are



#### Who we are

#### Company has accomplished significant achievements since inception

- Founded 2017 in Calgary/Canada
- Technology company
- More than 80 employees
- Commercialization to start in Germany
- Funded by leading companies



Technical

- Eavor-Lite<sup>™</sup> demonstration
- Eavor-Deep<sup>™</sup> demonstration → Achieved bp technical milestone
- Construction at Eavor-Europe<sup>™</sup> (Geretsried) → spud date July 2023, ongoing drilling
- Dispatchability algorithm tested and confirmed at Eavor-Lite<sup>™</sup>
- Insulated Drill Pipe (IDP) technology deployed at two independent USA locations

#### Commercial

- Eavor-Europe<sup>™</sup> commercial project: 8 MW<sub>e</sub> 60 MW<sub>th</sub>
- Public/private partnerships and multiple JDAs
- NV Energy PPA: 20 MW<sub>e</sub>
- Eavor signs agreement for up to 200 MW in "GeoZone" California

#### Financial

- \$315M+ private equity capital raised
- €91.6M European Commission grant
- **\$15M** in Canadian grants
- **€10M** Dutch heat grant

## Eavor

## What we do



#### What we do





#### Eavor-Loop Overview











## Geretsried







#### European Union Innovation Fund (EUIF)

139 applications received by EU Commission17 proposals selected for €1.8B funding

• Successful applicants include Shell, Lafarge, Air Liquide, etc. – large European corporations with the means to underwrite their respective projects

Eavor received € 91.6 million from the EU to commercialize the Geretsried project





## **EU Innovation Fund Experiences**

## lessons learned from an applicant's point of view

General



#### General

- Our personal experience
- So far, no exchange with other applicants
- Positive feedback on our application through the granting of the investment grant and during the process of negotiating the grant agreement
- A lot of work that pays off
- Plan EUIF application like a project
  - Goal definition
  - Resources
  - Time frame



## Own resources



#### Own resources

- Realistically assess the scope and complexity of the application documents to be prepared
  - Almost 800 pages in total
  - Approx. 300 pages of required application documents
  - More than 400 pages of appendices in support of our statements
    - Company
    - Technology
    - Financing
    - Acceptance and delivery
    - Lois
    - Due Diligence Reports
  - Calculations
    - Financial model
    - GHG avoidance
    - Relevant costs



#### Own resources

- Existing know-how and available in-house resources
  - Start-up SME multinational Group
  - Subject-specific know-how versus know-how for the application process
  - Time frame
    - Application
    - Elaboration of the Grant agreement
    - Ongoing reporting obligations



# Auditors and other external support



#### Auditors and other external support

- Involvement of advisors for the submission of the application to the EUIF
  - Content, form, scope
  - Editing
- Find and commission suitable auditors/consultants in good time
  - There may be few providers on special topics, limited availability
  - Timeframe: Application, Grant Agreement, Reports
    - Technical topics
      - Expert opinions and reports
      - due diligence
    - Legal topics
      - legal opinions
    - Economic topics
      - Audit of financial model
      - Review and calculation of relevant costs
      - Review of GHG avoidance calculation



## The devil is in the details



#### The devil is in the details

- Examples
  - Own financial model and EU financial model summary sheet show different results
  - Who is allowed to carry out the audit at the relevant costs?
  - What exactly needs to be delivered by the auditor?
- Consultants can solve a large part of these problems based on their experience!

# Documents supporting the application



#### Documents supporting the application

- In our case, more than 400 pages
  - Technical due diligence
  - Letter of support institutions, municipalities, financiers
  - Suppliers and customers
- Anything that supports and substantiates the statements in the application should be attached
- The more specific and reliable the documents, the better
- Examination of project assumptions is carried out by specialists



# Binding financing commitments



### Binding financing commitments

- Problem for "first of its kind" projects
  - Equity partners often do not want to participate until EU grants are awarded
  - Commercial banks shy away from the risk of projects whose technology has not yet been tested
- Overall funding must be secured from the EU's point of view
  - Involvement of development banks
  - The timing of the financial close must be planned realistically

## Realistic project planning, assumptions, alternatives



#### Realistic project planning, assumptions, alternatives

- There are also specialists on the side of the EU
  - Be realistic!
  - For all assumptions: dates, times, costs, conditions, etc.
  - Show alternatives on how changes in your assumptions can be absorbed
  - Take buffers and securities into account in your planning
  - When in doubt: use conservative rather than overly aggressive assumptions

## Conclusion



#### Conclusion

- Plan the EUIF application like a project
- Engage external consultants at an early stage
- Be realistic with your project approaches
- Back up your statements/approaches with external expertise
- A lot of work,... but it's worth it!

#### To all of you: Much success!



## Thank you!

### Energy For Eavor™

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